

### **Pay Progression**



The 2018 framework agreement on the reform of Agenda for Change (AfC) introduced provisions to move to a new pay system with faster progression to the top of pay bands through fewer pay step points. The support material released by NHS Employers states that pay step points will be closed on the payroll system for:

- New starters into the NHS or promoted to a new role on or after 1 April 2019.
- For all staff from 1 April 2021.

Employees who fall under the new terms will be expected to demonstrate that they should progress through the new pay structure, and a key change is that the manager will now open the pay step for the employee. Employees with a start date prior to 1 April 2019 remain unaffected and the process will, unless identified otherwise, automatically update pay based on the pay step date. The NHS ESR Team worked closely with the Pay Progression sub group to understand the policy implications from the revised <u>Annex 23</u>.

#### How does ESR determine who falls under the new terms?

This is determined by a calculation based on the start date in grade from their assignment dates. To override this assignment calculated valued, the 'Start Date in Grade' field within the Assignment DFF can be used.

solitorial Assignment Details		
Foundation Gateway Date	1	
Absence Accrual Start Date		
Maximum Part Time		
Start Date in Grade	01-JAN-2019	
Department Manager Override		

For example – an employee starts work at Org B in a Band 5 position from Aug 2020, but they previously worked at Org A in a Band 5 position from Jan 2010. Their start dates with Org B would assume they fall under the new terms as the date is after 1 April 2019, however as the individual worked for the NHS on the same band in their previous role, their start date of Jan 2010 should be entered in the Start Date in Grade DFF field so ESR recognises that the individual should be exempt from the new terms.

signment:		
0000291 - Staff Nurse	*	
Last Appraisal Date: 10 I	March 2018	>
Appraisal/Review Type:	AfC Development Review	
Next Appraisal Date:	15 March 2019	
Pay Step Date:	10 April 2019	
Pay Affecting	Yes	

## How do employees know they are due a Pay Progression step and review?

An employee can see if a Pay Progression meeting is due by the Appraisals and Reviews portlet which is available from the ESR dashboard.

A pay progression notification is sent to employees, 4 months and 1 month before their incremental date. This is only where the step is pay affecting and the individual falls under the new terms.

J Informati	00												
This notific		es not n	equire a res	ponse.									
Notificat	ion	of ar	n upco	ming	pay st	ep proį	gressio	n point - I	Pay Affe		tessign	More Informa	tion Request
		in 14:49:45	,										
This notification appropriate act completed.	tvity in n	station to	of an upcor the local po	ning pay ste lickes and pr	p progressio ocedures on	n point. Please pay progressi	ensure all on have been						
Pay Step Date:	21-JUN	-2019											
Review Type	Period Start	Period End	Appreisal Date	Next Appraisal Date	Reviewer	Pay Progression	Pay Reduction (8c and above)	Non Progression Reason 1	Non Progression Reason 2	Non Progression Reason 3	Non Progression Reason 4	Non Progression Reason 5	Date of Reinstateme
Progression		31- DEC- 2018	01-JAN- 2019	01-JUL- 2019	MK Emp A Mr. Mark	Yes							
Progression	01- JAN- 2018	30- JUN- 2018	01-JUL- 2018	01-JAN- 2019		No	Reduced by 5%	Formal capability process is in place					01-JAN-2021

# How do managers know their direct reports are due a pay impacting step and review?

The My Team Pay Progression BI portlet is available from the Manager dashboard and navigates to the NHS Staff Requirements BI dashboard - Pay Progression page. Managers can also click the Manage Appraisals button to navigate to the appraisal functionality to create, update or review Pay Progression reviews.

The portlet displays the number of staff in their hierarchy with a pay affecting progression date in the specified number of months who have not had an appraisal with a type of Pay Progression Meeting in the last 365 days prior to this.

Increment	s Due
Pay Affecting Increments Due	Assignments
Due in 1 Month	6
Due in 2 Months	4
Due in 3 Months	9
Grand Total	19
( <u>Refresh</u> - <u>Print</u> - <u>E</u> )	kport

O.				
Information This notification does not require a response.				
Notification of employees w	ith a nav step pro	pression point -	Pay Affecting	
in call of or employees in	in a pay step pro	Pression bound	OK Reassign	More Information Request
			on namer	Prof o Information Products
To MK Mgr A, Mark				
Sent 19-Feb-2019 14:54:48				
ID 109128				
The following employees have a Pay Step progression appropriate activity in relation to the local policies and p				
Name Assignment Number Email Adv	Iress Position Name Increment Da	te Meeting Date Meeting Outco	me Next Meeting Date	
1 /K Emp C, Mr. Mark 20000298	MK Test 01 15-MAY-2019	06-FEB-2019 Yes	01-FEB-2020	
a the serie summary	10/7.454 271110 002			

There is also a Pay Progression Notification sent to managers on a monthly basis, outlining direct reports who fall under the new terms and have a pay affecting increment within the next 90 days.

#### How can managers record Pay Progression meetings?

Managers are able to record the Pay Progression meeting via the Appraisals functionality available from the Manager Self Service, Supervisor Self Service and Supervisor Self Service Limited Access URPs.

The rules for progression are that staff will no longer automatically receive pay-affecting increments unless the following has been recorded in the Appraisals area:

'Yes' for Pay Progression Outcome

Against a review type of 'Pay Progression Meeting'

'**Appraisal Date'** (date of the Pay Progression meeting) is within the year prior to the individuals pay affecting increment date.

	Employee N Employee Nun		
up Details			
(TTP You cannot change the appraisal templa Indicates required field	ite or the assignment after clicki	ng Next.	
	* Review Type	Pay Progression Meeting 🔽	
		(28-Jui-2020)	
	* Period Start Date	01-Aug-2019 🛗 🕕	
	* Period End Date	31-Jul-2020 🛗 🕕	
	* Template	Pay Progression Meeting	Q
	<ul> <li>Template</li> <li>Appraisal Date</li> </ul>	Pay Progression Meeting 12-Aug-2020	Q
			Q

Therefore, using the appraisals functionality, the manager must create an appraisal ensuring the review type of Pay Progression, outcome and appraisal Date has been recorded.

The NHS Increments Process, which is run by Payroll, has been re-written so a check takes place for those who fall under the new terms. The process will require a positive 'Yes' outcome to have been recorded for the Pay Progression meeting, for pay impacting steps which are due that pay period. It is therefore imperative that the manager records the Pay Progression meeting ahead of the NHS Increments process run.



Three possible outcomes can be recorded as follows:

- Yes
- No
  - Yes following Deferral

An optional questionnaire is also available for completion, which contains free text fields for Employee Summary, Manager Summary and Employee Action Plan.

Overall Rating         Pay Reduction         Reason 1		1-Yes 2-No 3-Yes following initial deferral	
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Overall Rating	<ul> <li>j)</li> </ul>
Pay Reduction	$\checkmark$
Reason 1	
Reason 2	Local objectives/behaviours/standards have not been achieved Formal capability process is in place
Reason 3	Formal live disciplinary action on record Statutory and/or mandatory training not completed
Reason 4	For line managers only - not completed appraisals for all their staff
Reason 5	V
Date of Re-instatement	<b>m</b>

If the outcome of the Pay Progression meeting is 'No', a reason/s must be recorded as per below, this list of values can be added to if required by your own organisation.

"Yes following deferral ", should be used when the employee did not initially pass the criteria, but are reviewed at a later date and it is felt at that point they are able to progress. When this outcome is recorded, a Date of Reinstatement should also be recorded, so Payroll can make manual changes.

When the outcomes of No or Yes following Deferral are recorded, notifications are sent to the AfC Increment Deferral role holder.

#### How do professional users know who is due a pay impacting step and review?

Pay	Progression	
Pay	Progression	

Increment Due	Assignments
Due within 3 Months	2
Due within 6 Months	2
Due within 9 Months	10
Due within 12 Months	11
Not within 12 Months	494
Grand Total	519

The Pay Progression BI portlet is available on the HR, Learning and Payroll dashboards.

The portlet displays the number of staff with a pay affecting progression date in the next number of specific months, who have not had an appraisal with a type of Pay Progression Meeting in the last 365 days prior to this.

Notifications will be sent to those in the Pay Progression role on a monthly basis, outlining all employees due a pay affecting increment in the next 45 days. Local equivalents of this role can also be created.

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Information									
This notification does not require a response.									
tification of employees wi	th a pay st	ep progres	ssion poin	it - Pav A	ffecting				
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To XXHR PPM ADHOC 419 34 440121									
nt 29-Mar-2019 14:38:21									
ID 554468306									
e following employees have a Pay Step progression p propriate activity in relation to the local policies and pr	oint within the next 45 ocedures on pay progr	days. Please ensure ession have been co	all mpleted.						
Name	Assignment Number	Ernail Address	Position Name	Increment Date	Progression Point	Meeting Date	Meeting Outcome	Next Meeting D	late
CincrementEleven, Mr. AlCincremTestEleven	27714133	esr.lest03@nhs.net			58148.00	01-APR-2019 N	0	01-AUG-2019	
CincrementSeventeen, Mr. AlCincremTestSeventeen	27714139 27714138	esr.test03@nhs.net esr.test03@nhs.net			55226.00	01-APR-2019 N	o es following initial deferra	01-AUG-2019	

### Reporting

A Pay Progression report is available within the NHS Staff Requirements and NHS Appraisal Reviews Dashboard.

anod Start Date	Period End Date	Next Appraisal Date	Status	AfC Pay Progression	Passed Through Gateway	Date of Pay Progression Re-instate.
0/11/2018	31/05/2019	08/05/2020	In Date			
9/01/2017	12/06/2018	12/06/2019	In Date			
01/11/2017	24/10/2018	24/10/2019	In Date			
22/09/2017	22/09/2018	04/09/2019	In Date			
22/02/2019	01/09/2019		In Date			
15/02/2019	05/12/2019	25/10/2019	In Date			
17/01/2018	16/01/2019	20/01/2020	In Date			
8/11/2018	07/11/2019	07/11/2019	In Date			
2/2010	10/10/2010	16/10/2010	In Pasta			

#### Get In Touch.

Firstly, you need to contact your NHS ESR Functional Account Manager who can help advise on which of the options is most suitable for you to progress. Your ESR Functional Account Manager details can be found on the ESR Hub. Details for your regional contacts can be found via the links below:-

- London
- South of England
- Midlands and East of England
- North of England
- Wales



Don't worry if the organisation doesn't have self service implemented, your ESR Functional Account Manager can talk to you about how to roll this out

Before you get started, why not access our helpful guides on our support sites by clicking here.

